

### **OUR STORE**

The Marquette Food Co-op is your neighborhood full-service grocery store where everyone is welcome and ownership is encouraged but never required. We offer a wide selection of natural, local, and organic foods in a clean and comfortable environment. Our knowledgeable staff is eager to give you a tour, answer questions, and make you feel right at home.

When you shop with us, you're supporting a local business, which in turn supports farmers, producers, and artisans. The Co-op is a community-owned business—and we credit our success to the support of our community. Thank you for making 2013 a recordbreaking year!

### **Our Mission**

The Co-op exists so:

Our owners, customers, and community have access to organic and wholesome products and the benefits of a healthy, diverse, educated, and sustainable community.

Local producers and growers of organic and wholesome goods are supported as part of a strong and vibrant local food network.

Our owners, customers, and community are educated about food and related issues.

Our owners and customers will benefit from access to local, organic, wholesome, and fairly-traded food and products.

### From the General Manager

The message to take from the performance of your Marquette Food Coop in 2013 is that with perseverance and hard work, we can accomplish a great deal. In this past year, we continued to provide for our food needs through the profitable operation of our store. We improved our community through the creation of a food hub that will serve this region for years to come. Our store expansion plans were developed into action plans and our new store will open in 2014. We continued to be a growing employer. We enjoyed the mutual benefits that a robust local economy brings. We advocated for and supported the tenets of *local*: respect, dignity, equity, and fair play.

Most importantly, we listened to you, the members of the Marquette Food Co-op, and designed the future operation of this member-owned organization to suit your needs. This is a pillar upon which all cooperatives are built. Another is member investment in the cooperative. We sold nearly 400 preferred shares to members in the last year. This level of investment by members is not only a strong indicator of the health of this organization, but also the trust in which it is held. This is your cooperative. You make it what it is. It is stronger because of you.

I wish to thank the Board of Directors for their continued support during this expansion year. Their diligence at monitoring the progress and potential pitfalls of this ambitious project has been essential. I also wish to thank the management and staff of the store for their strong effort every day to bring excellent service and quality products to our members. Your work at the Co-op is deeply appreciated.

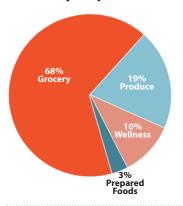
#### **Matt Gougeon**

General Manager

Balance	Sheet	2013	2012
CURRENT ASSETS:	Cash & Equivalents Accounts Receivable Inventory Other Current Assets	\$1,356,400 501 167,422 36,939	\$294,440 200 147,725 5,716
	Total Current Assets	1,561,262	448,081
	Fixed Assets Other Assets	1,580,757 18,584	1,281,465 16,734
Tota	l Assets	\$3,160,603	\$1,726,280
LIABILITIES:	Acounts Payable Other Current Liabilites	43,628 158,829	100,599 73,817
	Total Current Liabilites	202,457	174,416
	Long Term Liabilities	1,800,611	834,410
Tota	l Liabilities	\$2,003,068	\$1,008,826
EQUITY:	Member Shares (expansion) Capital Stock-Members Retained Earnings Net Income	339,000 420,925 324,389 73,222	- 393,066 272,258 52,131
	Total Equity	\$1,157,536	\$717,454
Tota	l Liabilities & Equity	\$3,160,603	\$1,726,280

Incon	ne Statement	2013	2012
INCOME:	Gross Sales Cost of Goods Sold	5,594,966 (3,469,888)	4,997,662 (3,243,827)
	Gross Profit Margin	\$2,125,078	\$1,753,835
EXPENSES:	Personnel Expense	1,372,574	1,132,327
	Occupancy	238,754	184,528
	Depreciation	8,712	31,834
	Operating Expense	278,908	237,284
	Administrative	111,714	89,126
	Governance	18,565	19,626
	Promotional	32,265	24,986
	Total Operating Expense	(\$2,086,937)	(\$1,726,621)
	Other Income / Expense	35,081	24,916
	Taxes	(422)	(6,541)
	Net Income	\$73,222	\$52,131

# Percentage of Total Store Sales by Department



syerage basket size \$26.16

215,668 total transactions















### From the Board of Directors

Like many of you, I find myself going out of my way to drive or walk past the new Co-op building—to peer through the window at the progress inside, to imagine the space lively with owners, guests, and employees, and to marvel at how much we have achieved as a Co-op in the last year. As far as the numbers go, there hasn't been a bigger year in MFC history. We have broken yearly, monthly, weekly, and daily sales records, offered more educational opportunities to our neighbors than ever before, and embarked on the largest expansion in our history.

As big as this year has been, it really is just the beginning; the new home of the MFC will be three times the size of our Baraga Street store and feature an onsite kitchen, parking will be expanded, and for the first time in our history food deliveries will not have to be loaded through the front door but through a covered loading dock. The new store will be more comfortable for everyone, and give us a greater ability to lead our State in promoting healthy, safe and sustainable food.

Having been on the Board of Directors when expansion was first discussed four years ago, it is amazing to see how much Matt and the staff have done to make it a reality. My hat goes off to them!

If you find yourself standing on Washington Street looking into the new Co-op building as I do, pause for a second and shift your gaze from what is happening inside the building to your reflection in the glass. The building itself and all that the Co-op does and means for the community relies on—and is because of—you. Thank you for another successful year.

#### **Glenn Sarka**

**Board President** 

### **Board of Directors**

Glenn Sarka PRESIDENT
Brian Brady VICE PRESIDENT
Barbara Krause TREASURER
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Tom McKenzie
Mike Potts
Janna Lies
Emily Wright
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# COMMUNITY OUTREACH

The Co-op provides information and education on eating well to people all over the U.P. We work to spread the word about good food, all things local, and the importance of our food choices.



attended classes, food demos, presentations, films, & tabling events





# NMU HOOP HOUSE

Since 2009, the NMU Hoop House has served as a collaborative learning center for eaters of all ages who are curious about where food comes from and want to learn more about how it is grown. www.marquettefood.coop/think-local/marquette-hoop



helped plant, raise, & harvest volunteers Of food

community members attended workshops

## .P. FOOD EXCHANGE

The U.P. Food Exchange (UPFE, The Exchange) is a partnership created between The Marquette Food Co-op and MSU Extension to support the local food activities already taking place within the Upper Peninsula's distinct regions (eastern, central, western). UPFE assists with the development and ongoing maintenance of these successful regional food hubs. UPFE serves as a resource portal for farmers, businesses, and individuals looking to connect with and actively participate in their local food system.

www.upfoodexchange.com

U.P. FOOD growing local food systems iarms community gardens

markets

highlighted in 2013 farm directory

1,135 people receive the plowshare newsletter

the online connected 25 buyers & sellers